

California Fish and Wildlife Strategic Vision Project
Participant Roles, Responsibilities and Deliverables
September 29, 2011

This document outlines the primary roles and responsibilities of the main groups involved in developing the California Fish and Wildlife Strategic Vision (strategic vision). Additional details on the specific charge of three appointed bodies described below may be found on the project website at <http://www.vision.ca.gov>.

A. Look and Feel of the Strategic Vision

The strategic vision will address how to improve and enhance the California Department of Fish and Game's (DFG) and the California Fish and Game Commission's (F&GC) effectiveness in managing the state's fish and wildlife resources and in fulfilling their public trust responsibilities. Recommendations in the strategic vision should be broad in scale and specificity, and should allow for a range of future implementation methods.

This strategic vision is being developed within the context of historical and ongoing efforts of DFG and F&GC to fulfill their mandates. These efforts have been guided by each organization's own explicitly stated visions, missions, goals, and objectives, as well as past evaluations of DFG and F&GC (e.g., Little Hoover Commission report, Legislative Analyst's Office report).

The strategic vision should also be "strategic." It should assess past strategic plans and the recommendations of past evaluations and identify barriers that have impeded effective implementation of past recommendations or stated goals. In addition, it should guide future efforts so that they have maximum effect on the most important issues, given DFG's and F&GC's core mandates, their varying funding and staff resources, and their interaction / integration with other state and federal agencies with similar responsibilities for protecting and managing natural resources.

Finally, the strategic vision should address the breadth of issues and mandates that constitute the purview of DFG and F&GC. At a minimum it will address the matters relating to state fish and wildlife resource management as prescribed in the guiding legislation (AB 2376, Government Code Section 12805.3(c)).

B. CFWSV Roles, Deliverables and Decision-Making

CFWSV Executive Committee

Primary Roles

- The California Fish and Wildlife Strategic Vision Executive Committee (Executive Committee) is responsible for submitting an analysis and recommendations for a strategic vision to the Governor and the Legislature by July 1, 2012.
- The Executive Committee is required to appoint a blue ribbon citizen commission and a stakeholder advisory group to assist in its efforts. The blue ribbon citizen commission and stakeholder advisory group will provide findings and recommendations to support development of the strategic vision.

Deliverables

- Submit a draft interim strategic vision for public comment in November 2011.
- In conjunction with the BRCC, convene public meetings in the fall of 2011 to facilitate public review of the draft interim strategic vision.
- Submit an interim strategic vision to the governor and legislature by February 2012.
- Submit a final strategic vision to the governor and legislature by July 1, 2012.

Decision-making

- Executive Committee decision making will take place via simple majority vote (50 percent of voting members plus one) of a quorum. This includes decisions regarding the BRCC or the SAG.

CFWSV Blue Ribbon Citizen Commission (BRCC)

Primary Roles

- Provide policy, management and fiscal expertise, and strategic problem solving skills to assist the Executive Committee in developing the strategic vision.
- Work directly with the SAG to develop findings and recommendations for the strategic vision, without being constrained by past or current public policies and practices. Review and provide input on draft work from the SAG working groups.
- The BRCC and SAG will primarily meet jointly.
- Each BRCC member will track and participate in the work of one SAG working group.

Deliverables

- By November 2011, in a public meeting, submit with the SAG a preliminary assessment and findings to the Executive Committee for consideration and potential inclusion in the draft interim strategic vision.
- In conjunction with the Executive Committee, convene public meetings in the fall of 2011 to facilitate public review of the draft interim strategic vision.
- By February 2012, in a public meeting, submit with the SAG to the Executive Committee a set of findings and recommendations for consideration and potential inclusion in the interim strategic vision.
- By June 2012, in a public meeting, submit with the SAG to the Executive Committee final findings and recommendations for consideration and potential inclusion in the strategic vision.

Decision Making

- BRCC members will strive to achieve a high level of agreement in developing and advancing potential recommendations. Where unanimous agreement is not possible, BRCC decision making will take place via simple majority vote of a quorum.
- Formal decision items before the BRCC will be presented verbally and/or in writing. If disagreements exist on particular issues informing development of the strategic vision, this information will be presented to the Executive Committee in the BRCC's findings and recommendations.
- BRCC may provide to the Executive Committee a separate report from the SAG on proposed recommendations and content for the strategic vision.

CFWSV Stakeholder Advisory Group (SAG)

Primary Roles

- Work directly with the BRCC to provide advice, support and recommendations to the Executive Committee to assist in developing a strategic vision. In particular, SAG members will consider and identify:
 - 1) Issues/problems concerning the subject areas identified in AB 2376, Government Code Section 12805.3(c).
 - 2) Recommendations at the “vision” level for how these issues/problems could be addressed, without being constrained by past or current public policies and practices. This will be done in close consultation with the BRCC.
- The SAG and BRCC will primarily meet jointly.
- Individual SAG members will coordinate the input of individuals and organizations beyond their own but which share similar interests and objectives.

Deliverables

- By November 2011, in a public meeting, submit with the BRCC a preliminary assessment and recommendations to the Executive Committee for consideration and potential inclusion in the draft interim strategic vision.
- Participate in public meetings in the fall of 2011 to facilitate public review of the draft interim strategic vision.
- By February 2012, in a public meeting, submit with the BRCC to the Executive Committee a set of findings and recommendations for consideration and potential inclusion in the interim strategic vision.
- By June 2012, in a public meeting, submit with the BRCC to the Executive Committee final findings and recommendations for consideration and potential inclusion in the strategic vision.

Decision Making

- SAG members will strive to achieve a high level of agreement in developing and advancing potential recommendations. The intent here is to develop recommendations that earn broad-based, cross-interest support from SAG members. The SAG is not intended to function as a representative voting body and no single SAG member will prevent recommendations from moving forward.
- Formal decision items before the SAG will be presented verbally and/or in writing, and SAG members will be allowed sufficient time to consider them. SAG members will be invited to indicate their level of support for an item under discussion. Support is defined here as at least “can live with.” The level of support for various items will be recorded. If an item receives a level of disagreement, the SAG will be asked to continue working to reach agreement or until it appears a resolution is not timely, necessary, or attainable. At that time, SAG facilitators will note the nature of the disagreement.
- Over the course of SAG deliberations, straw polls or requests for general preferences may also be conducted. These types of inquiries are for the purpose of refining ideas, providing direction to the project staff, or both. If various perspectives offered do not agree, the differences will be

recorded as part of the draft content. This input will be used to describe the extent to which there is shared perspective or meaning about the items being considered.

California Fish and Game Commission and California Department of Fish and Game Staff

Primary Roles

- The director of DFG and the president of F&GC are members of the Executive Committee.
- Executive-level DFG and F&GC staff will participate in Executive Committee, BRCC, and SAG meetings; these staff will provide information on relevant DFG and F&GC actions, structures and policies.
- Other DFG and F&GC staff will be afforded opportunities to share ideas and potential recommendations; a specific outreach plan will be developed and implemented.

CFWSV Planning Staff

CFWSV planning staff includes, among others, a director, facilitation team, outreach specialist, strategic planning advisor, and other contracted staff who will support the work of the Executive Committee, BRCC and SAG by attending all meetings, providing information, arranging presentations, responding to requests or concerns, tracking and documenting work and actions, helping prepare materials, and acting as liaisons among the three groups as necessary.

General Public

Primary Roles

- The general public is actively involved in the CFWSV project by attending and participating in public meetings, commenting on draft documents, submitting ideas and suggestions, directly interacting with SAG members, and helping educate other members of the public about the project.
- Following release of the draft interim strategic vision, at least one public meeting will be held in the north, central, and south parts of the state (subject to the current travel moratorium).

C. Schedule

- Process will commence June 2011 and continue through July 1, 2012 (pursuant to the provisions of AB 2376).
- By November 2011, release of the draft interim strategic vision for public review and comment
- Convene public meetings at a minimum in the northern, central, and southern parts of the state to solicit public input on the draft interim strategic vision
- By February 2012, release the interim strategic vision for submission to the governor and legislature. This version should focus on big picture issues and highlight any near-term action items.
- By July 1, 2012, release the final strategic vision that will contain additional findings and recommendations.